

# Nelson CARES Society









ANNUAL REPORT 2021-2022



# Community Advocacy Residential Employment

Services

#### **Mission**

Through community collaboration and service excellence, Nelson CARES Society works toward a socially just society by providing programs and initiatives in advocacy, housing, employment, support services and environmental stewardship.

Nelson CARES Society aims to be a reflection of the community it envisions.

#### **End Statements**

- 1. Everyone is adequately and safely housed.
- 2. Everyone has access to support and representation when they need it.
- 3. Everyone has adequate means and resources to participate fully in community life.
- 4. Everyone takes responsibility for environmental stewardship.

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#### LETTER FROM THE BOARD CHAIR

What is the true measure of health in a community? It's not the fiscal results, it's not the number of building permits or the increase in the tax base. The true measure is the physical and mental health of each and every member of the community. At Nelson CARES, we reach out to support the health of the most vulnerable members of our community.

The people we serve are those living on the edges; the homeless, the hard to house, the financially challenged, people with physical and mental disabilities, seniors and others living on incomes unable to keep up with inflation.

All of the programs that you will read about in this report and find on our website, continued to provide supports to the community as we slowly emerged from COVID. This has been a staggeringly difficult couple of years and NCARES staff continued to deliver service to our clients with incredible care and attention.

NCARES Managers and staff are some of the most dedicated, capable and hard-working individuals you will ever meet. Ironically, fewer and fewer can afford to live in Nelson. People move to Nelson because of a well publicized rich recreational and artistic cultural ethos. Again, ironically, the musicians, artists and many other workers supporting that rich culture are moving away and there is a real risk that we will lose what makes Nelson so attractive. We need to focus on the health of everyone.

For the 2021-22 fiscal year, NCARES contributed to affordable housing by finishing a major refurbishment of Cedar Grove estates, by continuing the very successful semi-supportive housing at the North Shore Inn, by improving the infrastructure at Ward Street Place and by fully tenanting Hall Street Place. Desperately needed seniors housing at Lakeside Place got much closer to completion as well. I can let you know that, at the time of this report (October 2022), Lakeside Place is a roaring success. We want to thank BC Housing specifically for all the financial and technical support in making each of these projects and programs possible.

In last year's report, I said a heartfelt goodbye to our Executive Director, Jenny Robinson, thinking she would be gone by December but, it was premature. Finding someone to take on the reins of NCARES required some patience on our part and some very generous support from Jenny.

We can't thank Jenny enough for remaining in the ED's seat until March 31, 2022 when Jacqueline (Jac) Nobiss arrived to take on this incredibly complex and challenging position. Jenny also graciously stayed with us after March 2022 to guide our two major housing projects to completion. She has also been an invaluable support and mentor for Jac. This is testament to and concrete evidence of Jenny's determination to create affordable housing in Nelson and support the most vulnerable members of our community.

Jac's arrival on April 1, 2022 started a new era at NCARES. Incredibly smart, focused, and hard working, Jac has proven to us what a capable leader they will be, and all with great humility and humour. More to come in next year's report.

Finally, I would like to thank the Directors who served with me on the Board as community representatives; Phyllis Nash, Jack Olson, Shirley Winning, Steve Thompson, Nick Toner and J Stewart. Without these community volunteers, NCARES would not function, thank you all.

Gratefully,

#### **RON LITTLE**

**Board Chair** 



#### **Board of Directors**



Jack Olsen, Vice-Chair



Phyllis Nash, Treasurer



Ron Little, Board Chair



Shirley Winning, Secretary



Nick Toner, Director



J Stewart, Vice Chair - resigned



Nick Parsons
Director



Steve Thompson, Director



Aaron Pang Director

#### LETTER FROM THE EXECUTIVE DIRECTOR

It's been another year of growth and change for Nelson CARES Society. We believe in creating a community of care by supporting individuals through our diverse programs and projects.

One of the biggest changes was saying goodbye to Nelson CARES' Executive Director, Jenny Robinson. Jenny had a huge impact on this organization, leading its evolution over the course of more than a decade. She oversaw the change from Nelson and District Community Resources Society to our current name, Nelson CARES Society. Along with absorbing the resources of Nelson and District Housing Society, Jenny built up substantial resources for the housing stock in our community. She supported programs to grow and expand and provided leadership for new projects to start, such as Kootenay Seniors and the Coordinated Access Hub drop-in. Jenny's legacy is impressive, and she leaves big shoes to fill. I want to extend my utmost appreciation to Jenny for providing support and mentorship during our transition period—thank you!

Supported by our funders, community partners, and donors, Nelson CARES Society continued to provide exceptional service in our 2021-22 fiscal year. Our team of 152 staff was dedicated and resourceful in supporting some of our most vulnerable community members, including supporting seniors, people with diversabilities, and people facing multiple complex circumstances. We provided emergency shelter and support at three sites for people in crisis (housing and other crisis), launched a low-barrier drop-in program for people experiencing homelessness and supported individuals and families as they moved into 41 new units of affordable housing at Hall Street Place. The construction of Lakeside Place, with another 47 units of housing for seniors and people with disabilities (and diversabilities) was near completion at the end of Jenny's tenure and at the time of this report, was almost fully occupied. The new Lakeside Place also provides office and meeting space for the Kootenay Seniors program which delivers weekly activities for the residents. As well as creating new housing units, we completed substantial restoration and renovation projects at our existing Affordable Housing sites, Ward Street Place, and Cedar Grove Estates.

On the pandemic front, COVID-19 impacted our staff and clients throughout all our sites. With this, our experience over the last 2 years of practicing precautions, we weathered each of the waves and continue to prepare for ongoing monitoring moving forward. Social predicaments such as housing shortages, individuals experiencing complex challenges, increasing homelessness, and the opioid crisis are pressing issues we are currently contending with daily. Staff shortages experienced across the sector have put increased stress on our team and limited resources but despite that, we are persevering and continue to provide services. The dedication and professionalism of our NCARES staff and teams are unparalleled.

The 2021-22 year contained many changes for Nelson CARES. We upgraded our use of technology with new behind-the-scenes software supporting our work. This includes a switch from manual paper timesheets to an electronic time tracking and payroll system, utilizing asset management software for our buildings, a new donor database, and an online version of our policy and procedure manual.

Nelson CARES Society will continue to change as we respond to the needs of the people we serve and our community. The complex system that supports the work we do is made up of big and small interactions and takes many people to keep our operations moving smoothly. To every member of our Nelson CARES team and to all our community partners and funders, you are appreciated.

Miigwetch - thank you, with respect!

JAC NOBISS

#### MESSAGE FROM JENNY ROBINSON

The fiscal year of 2021-2022 saw dramatic changes to service demands. The combination of the impact of COVID 19; rising numbers of people without homes; a deadly street drug supply and increased cost of living have changed service needs in our community.

Nelson CARES Society responded to these growing demands through a variety of new initiatives. The agency completed two new affordable housing buildings (Hall Street Place and Lakeside Place). The two sites offer 90 units of housing and a new community living residence. Also, in partnership with BC Housing, a 30-bed emergency/supportive housing site was purchased. As well, with support from Government of Canada and the Union of BC Municipalities, Nelson CARES Society acted with numerous community partners to operate the HUB, a coordinated service centre for those without homes.

All of this was possible because Nelson CARES Society has long term healthy relationships with many funding partners and is recognized for its service excellence.

The agency received the 2021 Honour Award from BC Heritage for the restoration of Ward Street Place. With funding from BC Housing, a significant renovation project was completed at Cedar Grove Estates. Nelson CARES Society also received confirmation of funding for the revitalization of the housing units at Copper Mountain Court, this work is slated for 2023. The May and Stanley Foundation joined the Osprey Foundation and Better at Home to ensure the Kootenay Seniors program could offer vital services. The Columbia Basin Trust, the Law Foundation, and Community Living BC continued to be trusted funding partners for Nelson CARES Society's diverse array of programs.

This organization operates 24/7 to take care of the citizens of this community. Each day hundreds of residents of Nelson benefit from the programs of this incredible organization. The staff of Nelson CARES Society come to work with skills that change lives for the better. Their brilliant ideas and thoughtful approaches continually make the programs more meaningful and relevant.

The fiscal year of April 1, 2021, to March 31, 2022, marked my last year as the Executive Director of Nelson CARES Society. I was happy to welcome Jac Nobiss into the role on April 1, 2022. Jac has an exceptional skill set that will expertly guide the organization into the future.

It has been my privilege to serve Nelson CARES Society and the community of Nelson for over a decade. In that time, the organization saw dramatic shifts in need, and we responded with transformational change in programs and services. It has truly been my honour to lead this remarkable and storied organization.

Finally, I have a big debt of gratitude to the generosity of this community for supporting the work of Nelson CARES Society and to the volunteer Board of Directors for their stewardship of this cherished organization.

#### JENNY ROBINSON

Former Executive Director



Pictured: New ED, Jac Nobiss, and outgoing ED, Jenny Robinson, in coincidental matching outfits.

## Affordable Housing

Operating 216 units of affordable housing in Nelson.



new units of housing at Lakeside Place



#### **Highlights**

- Fully tenanting Hall Street Place -- 41 new housing units for our community!
- Completing the development of Lakeside Place and seeing tenants start to move into 47 new units!
- Cedar Grove Estates Building Envelope Project Completion
- Received funding approval to install
   Make-Up Air unit for the apartment
   building and ceiling fans for townhome
   units at Copper Mountain Court





# Affordable Housing Ward Street Place

Operating 45 units of housing and SROs to people at-risk of experiencing homelessness.



Pictured: The team that led the historical revitalization at Ward Street Place.

"Thank you for being so kind to my dad. You were more than a worker and he referred to you as a friend. You made a big difference in his life."

- Client Family Member

#### **Highlights**

Received the BC Heritage 2021
 Honours in Conservation and the
 City of Nelson 2022 Heritage
 Award



# Emergency Housing Services

Providing emergency shelter and support to people experiencing homelessness.

"I sincerely want to thank all of you for everything you all helped me with, each of you provide support for me in your own compassionate way. You are the angels in this crazy world. Blessing and love."

-Stepping Stones client



drop-in visits for

service



Pictured: Stepping Stones Superstars Coldest Night of the Year fundraising team.

#### **Highlights**

- BC Housing purchasing the North Shore Inn (NSI) for us to operate as a permanent Supportive Housing site with 29 units of housing for people experiencing homelessness.
- A bathroom renovation at Stepping Stones
- Upgrade was done to basements stairs
- Working with Coordinated Assess (by name list) for tenanting the NSI
- Garden space created for NSI residents
- Peers program paid employment placements
- Winter Emergency Bed program for 2021/2022 season at the Anglican church in collaboration with the Anglican church, (thank you to the students from Trafalgar assisted with setting up and taking down!)
- Ryan Dowd Homelessness Core Training; annual membership to Niche Academy available to all Emergency Shelter Workers.

277
unique client stays

"You guys are amazing and do such a great job I don't know where I would be without this service" -Stepping Stones client

## The Advocacy Centre

#### Legal Advocacy Clinic

Providing legal advocacy related to financial benefits, tenancy, debt, family law, for individuals with low incomes.

**Community Based Victim Services** 

Supporting victims of sexual and relationship violence with information, referrals and legal system assistance.

clients supported through the entire Criminal Law process **70** 

ongoing clients per month supported clients with

1006

separate legal issues "[My advocate]
helped me with
navigate the legal
jargon of CPP
Disability and
speaking on my behalf
when I could not find
the words."
- Advocacy Centre

client

"You made me feel supported and that I was not going to be left to take care of things on my own. The care and compassion that I was shown was so appreciated."

- Advocacy Centre client

#### Highlights

- Continued to provide legal advocacy and Community Based Victim Services in the context of the pandemic.
- Legal Aid BC expanded our Community Partner role to include taking applications for legal aid for the Nelson area (1 year pilot).
- The Law Foundation of BC approved our new Family Law Advocacy program for another 3 years of funding.



Pictured: Advocates Becky Quirk and Amy Taylor outside their new office at 205 Hall Street

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# Custom Fit Inclusion & Employment Services

55 Adults with diverse abilities received services to achieve their Employment, Community Inclusion and/or Outreach goals.

#### **Highlights**

- 34 out of 37 individuals receiving employment services, lost their jobs due to the pandemic. We assisted 32 individuals to returned to their jobs and/or developed new employment placements.
- In response to the changing pandemic, unique community inclusion activities and opportunities were created.
- The program moved to its new home at 205 Hall Street in May of 2021

100%
of individuals with outreach needs are satisfied with supports

60+
employment and
volunteer partnerships
in the community

of individuals are satisfied with their jobs and/or activities

REPLICATION
RAMENBAR

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PERC 12

# Services for Community Living - Residential

Supporting 13 adults with diverse abilities in 4 group homes to live full lives with respect, dignity, and care.

#### Highlights

• Received grant funding to purchase a new Electric SUV for Delbruck residence.

individuals receiving care

"My new (home) is the coolis place. The staff love me and love the(m) too. There no home like my new home. There nothing like in world. My Nelson Car(e) home is best."

- SCL resident





# Nelson Committee on Homelessness

Collaborating with government, business, and service providers to address homelessness and housing insecurity as a community.

## 14th Annual Report Card on Homelessness for Nelson, B.C.

Including 2022 Point-in-Time Service Enumeration and Point-in-Time Surveys
Report, with Coordinated Access/By-Name List Data



Nelson Committee on Homelessness (NCOH)
October 2022



#### **Highlights**

- NCOH partners have begun work on Coordinated Access to Housing for people experiencing homelessness. Partners are engaged together, and with BC Housing in the development of a By-Name list, procedures and protocols in order to provide access to housing on a coordinated basis.
- The 12th Annual Report Card on Homelessness in Nelson was completed in June 2020. In February 2021, work began on the 13th Annual Report Card. The Report Card describes the housing situation in Nelson, which continues to have a 0% vacancy rate. It includes information about local efforts to prevent and respond to homelessness, in the context of no available housing and high numbers of people in need.
- A key role for NCOH is to connect organizations so that partners are working with the best available information about community needs and organizational responses. The NCOH group meets every month, and shares information as needed between meetings. Additional meetings are held to plan on particular issues, such as development of the HUB, Coordinated Access, and the Report Card.

# Coordinated Access Hub

An interagency collaboration to increase service accessibility, and support individuals experiencing homelessness.

#### **Highlights**

- Nelson Committee on Homelessness (NCOH)
   partners worked together to open the Hub, 7 days a
   week, to address the basic needs of people
   experiencing homelessness. Some of the services
   and resources offered are: food and beverages,
   clothing, housing and homelessness prevention
   services and rent supplements, income assistance
   navigation, a low-barrier employment program, an
   Overdose Prevention site and harm reduction
   supplies, hygiene supplies, street outreach nursing,
   NADA ear acupuncture, and more.
- The Hub also coordinated and funded free dental care and vision care for people experiencing homelessness.







Photo: A mural created by Hub guests

6,700
visits to the
Coordinated
Access Hub



## **Kootenay Seniors**

Working to connect seniors to the services they need in Nelson and area.

#### **Highlights**

- Significant Increases to program participant numbers
- Collaboration with local Senior serving community agencies
- Successful move to new Kootenay Seniors office at Lakeside Place
- Addition of Resource and Referral Coordinator
- In person activities and events in the amenity room at Lakeside Place
- Planning underway for annual Seniors Fair
- Successful promotion and rental of amenity space at Lakeside Place





"When COVID restrictions ease
I look forward to coming to
your new space to socialize
with other seniors and
participate in activities
together, as well as give you
input on what my interests are.
Maybe other seniors will have
similar interests."

"I get a feeling of hope from you because you are always improving and expanding your programs. People have told me I should think about moving, but you offer me services to help me remain in my home."

"Being able to connect with you and access services are very important to me. You are my community."

406

rides given to seniors

home support clients 4-5 home support workers

# **Financials**

#### NELSON CARES SOCIETY STATEMENT OF FINANCIAL POSITION As At March 31, 2022

ASSETS	2022	2021
CURRENT ASSETS  Cash  Accounts receivable	\$ 1,957,889 1,586,623 332,185	\$ 2,152,859 1,099,289
Prepaid expenses	332,183	308,875
	3,876,697	3,561,023
REPLACEMENT RESERVE CASH	345,715	382,436
TANGIBLE CAPITAL ASSETS (Note 3)	43,671,701	21,072,463
	\$ 47,894,113	\$ 25,015,922
LIABILITIES		
CURRENT LIABILITIES  Accounts payable and accrued liabilities Government remittances payable Wages payable BC Housing subsidies received in advance Deferred contributions (Note 4) BC Housing - interim advances Current portion of long-term debt (Note 6)  BC HOUSING FORGIVABLE LOANS (Note 5)	\$ 485,680 17,719 455,659 174,528 714,061 18,891,602 467,200 21,206,449 6,502,533	\$ 974,491 12,315 398,665 164,525 587,679 11,389,712 401,400 13,928,787 1,719,846
LONG-TERM DEBT (Note 6)	16,515,033	5,875,770
DEFERRED CAPITAL CONTRIBUTIONS (Note 7)	1,908,578	1,854,742
REPLACEMENT RESERVES (Note 8)	362,332	282,608
	46,494,925	23,661,753
NET ASSETS Investment in tangible capital assets (Note 9) Internally restricted (Note 10) Unrestricted	( 606,244) 970,072 1,035,360 1,399,188	( 169,006) 1,017,917 505,258 1,354,169
	\$ 47,894,113	\$ 25,015,922

# **Financials**

NELSON CARES SOCIETY STATEMENT OF OPERATIONS For the Year Ended March 31, 2022

,639,062	_	7,000,202
, ,		7,903,202
.420.035	_	5,065,718
26,161		30,669
40,227		20,063
438,541		346,626
484,920		218,445
51,447		99,859
681,639		417,298
158,847		191,996
70,939		43,844
318,956		382,483
110,898		121,313
42,127		62,094
4.594		3,452
120,693		216,797
,525,982 143,056		591,722 90,823
E2E 002		E04 700
,684,081	_	8,156,803
59,713		59,713
132,272		127,415
595,157		
57,587		22,640
137,666		139,949
48,367		28,886
427,709		1,080,814
885,517		784,885
340,093	\$	5,912,501
2022		2021
2022		2024
	340,093	

#### Our Funders





























## Coldest Night of the Year Sponsors

#### LEAD SPONSORS





#### **SPONSORS**

Kootenay Co-op Country Store
CitySpaces Consulting Ltd.
Nelson & District Credit Union
Inland Allcare Industrial Distribution

#### MAJOR CONTRIBUTORS

Derek Diener & Melanie Ward Mortage Brokers Dominion Lending
Arcuri-Precious Real Estate
Steer Environmental Associates Ltd.
Urban Legends
WLWP Wealth Planners
Organic Matters
Nelson Brewing Company
Ellenwood Home
Mistiso's Place Vacation Rentals
Bowick Electric
Nelson Ford
NSDA Architects

#### Our Donors

Margaret Stegman Margot Zimmer Marcella Mugford Marilyn Somers Mark Smith Martha Clark Marylee Banyard Merriene Duncan Michel Basek Michelle Mungall Mike Lazier Mike Vance Miriam Williams Morty Mint Nan Richards Nancy Corrin Neil McIntosh **Nelson Ames** Page Wasson Patricia Rose Patricia Smith Paul Boeda Pegasis McGauley Peggy DeVries Petra Lehmann Phyllis Nash P'nina Shames Rachel Chirico Richard Banville Rick Foulger Riley Torbic - Smith Rober and Patricia Malcolmson Robert Goertz Roberta Maras Rosemary Eberle **Russell Precious** Sandra Setter and Ed Furrow Sarah Sherk Shara Sherk

Sheila Ziola

Sherallyn Stedmann Sherry Nicholson **Shirley Winning** Simonne Leblanc Stephanie Myers Susan Forster Susan Hammond Tracy Walmsley Wayne Hohn William Ouinlan Zbigniew Zmuda Peta, Peter, & Mel Adams Aaron Korbacher Aldo Doratti Alison Hutchison Allison Lutz Allyson Quince Andrew Murray Anita lean Simpson Adam Beckmann Belinda Puttnam Benjiman Portz Bruce Gardave Carl Walter Carol Ross Carolyn Schramm Charles Zinkan Cheryl Elliott Christopher Field Clayten Stedmann Daphne Powell Dave and Sheila Martin David and Wendy Simpson Deborah Pankhurst Deirdre Collier Derek Murphy & Helen Dostaler Donna Mcdonald Dr Deanna Teichrob

Elizabeth Clark

Fiona McIntosh

Gwenyth Rasmussen Hildur Ionasson Hotchkiss Family Foundation Jason Shevolup lason Stewart Jennifer & Stefan Lehmann Jennifer Lount-Taylor Jill Kelly **Jillian Harvey** Johanna Sandkuhl Judy Cameron Katherine Wright Kenneth Muth Kristy Gordon Laura Tiberti Linda Hoffmann M Williams Babe's Automotive Bella Flora Design Studio Castlegar Funeral Chapel CJPAC Cowans Office Supply Devito's Shoes Fisherman's Market **Kays Road Contracting** KC Restaurant Love of Shiva Boutique Kootenay Career Development Society Kootenay Country Store Co-op Oso Negro Otter Books Repair Factory Secret Garden Toys Vienna Café Kootenay Bakery Café Cooperative Sprout Voytech Computers The Salvation Army Strutters Boutique